										% board	
						% board	% board	% board	% board	directors	% board
		Total	% in	Numberin				directors			directors
		Total		Number in		directors				non-	
		employees		Europe		local in	female in		female in		female in
		(consolid)	EMEA	EMEA	HQ	Europe	Europe	UK	UK	in Japan	Japan
-	Fujitsu	162,000	17%		UK			83%	0%		
-	Toyota	333,498	6%		BE			75%	0%	17%	0%
-	Ricoh	107,431	17%		UK & N	67%	0%			0%	0%
\vdash	Asahi Glass	51,000	29%		BE	100%	0%	100%	0%	0%	14%
-	Nissan	160,530	9%		CH	100%	0%	100%	0%	44%	0%
-	Sony	131,700	10%	13,170	UK	33%	0%			17%	
\vdash	Denso	132,276	10%	13,000	NL			67%	0%	8%	0%
1 1	Bridgeston										
8		144,632	9%	12,500	BE			100%	0%	14%	43%
-	NSG	27,000	44%	12,000	UK	57%	0%			38%	0%
10	Hitachi	323,000	4%	11,759	UK	50%	0%			33%	17%
					NL,						
\vdash	Toshiba	206,087	6%	11,562	DE, UK	0%	0%			0%	9%
1 1	Sumitomo				UK						
1 1	Electric				(SEWS						
-	Group	206,323	6%	11,500)	30%	0%			0%	
\vdash	Canon	197,000	6%	11,000	UK	100%	0%			0%	
-	Panasonic	245,084	4%	10,500	UK	60%	0%			0%	6%
1 1	Konica										
-	Minolta	41,600	22%	9,048	DE			50%	0%	0%	0%
-	Honda	204,730	4%	8,597	UK	40%	0%			0%	0%
1 1	Takeda										
-	Pharma	30,481	25%	7,620	UK			50%	0%	25%	
-	Olympus	32,937	19%	6,300	DE	25%	0%			0%	
-	NTT Data	61,000	10%	6,000	UK	20%	0%	75%	50%	0	0
1 1	Fast										
-	Retailing	89,580	6%	,	UK, FR	0%	0%			0%	
\vdash	NYK	53,192	10%	5,222	UK	50%	0%			0%	8%
	Fujifilm										
\vdash	Holdings	79,235	6%	5,000	DE			0%	0%	0%	
	Suntory	37,612	12%	4,679	UK	33%	11%			10%	0%
-	Astellas	17,649	26%	4,580	UK	60%	20%			0%	14%
1 1	Mitsubishi										
1 1	Chemical										
25	Holding	68,263	7%	4,500				50%	10%	7%	7%
-	Komatsu	47,147	8%	3,763	BE			40%	20%	0%	
-	Nomura	28,672	12%	3,440	UK	80%	0%			25%	8%
	Seiko										1
28	Epson	73,639	4%		NL			17%	0%	0	
-	Nidec	100,394	3%	2,981	??			100%	0%	0	8%
30	Sharp	50,263	5%	2,674	UK	0%	0%			0	7%
l	TOTAL	3,443,955	12%	283,599		57%	2%	70%	6%	8%	6%